Executive Summary

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Created at the request of the Alliance of Education Agency Heads (AEAH), the Georgia K-12 Teacher and Leader Workforce Executive Summary provides a snapshot of the current K-12 teacher and leader workforce. It incorporates data from the GA-AWARDS data system and the Teachers Retirement System of Georgia (TRS).\(^1\) This executive summary analyzes workforce, production, retention, and retirement patterns for K-12 teachers and leaders during the 2017-2018 school year. In January 2018, GOSA released a similar report analyzing the same patterns for the 2016-2017 school year. Unless otherwise noted, the patterns remained consistent across both academic years.

Key findings include:

- **Current Status of the Workforce**

  - During the 2017-2018 school year, Georgia’s public education workforce consisted of 113,422 teachers and 8,952 leaders, an increase of 1% and 2% respectively from the previous year.\(^2\)
  - The majority (approximately 59%) of the teacher and leader workforce was white.
  - The percentage of black leaders (35%) was larger than the percentage of black teachers (21%).
  - The percentage of Hispanic leaders (5%) was lower than the percentage of Hispanic teachers (11%).
  - Forty-four percent of teachers held a Master’s degree as their highest earned degree, and 54% of leaders held an Education Specialist degree as their highest earned degree.

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\(^1\) In addition to GA-AWARDS data, the Georgia Professional Standards Commission (GaPSC) provided GOSA with years of experience data for all public educators as of 1986.

\(^2\) Leaders included principals, Pre-K directors, alternative school directors, assistant principals, instructional supervisors, community school directors/coordinators, Career Technical and Agricultural Education (CTAE) directors, and CTAE directors (extended year). If an employee served at least part of the day in a leadership role, he/she was counted as a leader.
- Almost half of the teacher workforce had ten or fewer years of experience working in Georgia public education. Twenty-eight percent of teachers had five or fewer years of experience, whereas 23% of teachers had 11 to 15 years of experience.
- The majority of leaders had ten or fewer years of experience working as a leader. In the 2017-2018 school year, the percentage of leaders with five or fewer years of experience (46%) was five percentage points higher than in 2016-2017, and the percentage of leaders with more than ten years of experience was lower (30% in 2017-2018 compared to 34% in 2016-2017).
- High-poverty schools had significantly larger percentages of black teachers and leaders and significantly smaller percentages of white teachers and leaders compared to low-poverty schools.\(^3\)

![Education Levels of Leaders at Low- and High-Poverty Schools](chart)

- Low-poverty schools had more leaders with Bachelor’s and Master’s degrees as their highest-earned degrees, whereas high-poverty schools had more leaders with a PhD/EdD as their highest-earned degrees.
- Sixty-six percent of all current certificate holders during the 2017-2018 school year were employed as a teacher or leader in Georgia, and 7% of all current certificate holders were not employed in the Georgia public education workforce at all.
- 6,120 teachers (5% of all teachers) were new teachers in 2017-2018, and 2,249 teachers (2%) had returned to teaching after a break in service.

\(^3\) High poverty and low poverty schools are determined using direct certification percentages. Low poverty schools include schools in the lowest quartile (20% of directly certified students), and high poverty schools include schools in the top quartile (49% of students directly certified. For more information on the use of direct certification percentages, see [GOSA’s e-bulletin](#).
955 leaders (11%) were new leaders in 2017-2018, and 41 leaders (0.5%) had returned as a leader after a break in service.

- Hispanic and black teachers comprised a larger portion of new teachers and leaders when compared to the entire teacher and leader workforce.

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Percentage of All Teachers</th>
<th>Percentage of New Teachers</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Indian</td>
<td>0.1%</td>
<td>0.2%</td>
</tr>
<tr>
<td>Asian</td>
<td>0.9%</td>
<td>1.4%</td>
</tr>
<tr>
<td>Black</td>
<td>21.4%</td>
<td>24.0%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>10.8%</td>
<td>15.1%</td>
</tr>
<tr>
<td>Pacific Islander</td>
<td>0.1%</td>
<td>Too Few Teachers</td>
</tr>
<tr>
<td>Two or More</td>
<td>1.2%</td>
<td>2.2%</td>
</tr>
<tr>
<td>White</td>
<td>59.6%</td>
<td>52.8%</td>
</tr>
<tr>
<td>Unknown</td>
<td>5.9%</td>
<td>4.3%</td>
</tr>
</tbody>
</table>

- **Teacher and Leader Production**

  - During the 2017-2018 school year, 31,919 teacher and leader candidates were enrolled in Georgia preparation programs.

    - Seventy-four percent of teacher and leader candidates were enrolled in public in-state programs, 16% were enrolled in private in-state programs, and 11% were enrolled in alternative preparation programs.
    - During 2017-2018, 24% of candidates enrolled in traditional education preparation programs were employed as teachers while in the program.
    - At the start of the 2017-2018 school year, 75% of those completing traditional educator preparation programs and 90% of those

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4 A small percentage (0.9%) of teachers and leaders were enrolled in preparation programs from two or more sources.
completing alternative preparation programs in 2016-2017 were employed as teachers.

- At the start of the 2017-2018 school year, 40% of those completing leader preparation programs in 2016-2017 were employed as leaders.

**Teacher and Leader Mobility**

- Between 2016-2017 and 2017-2018, 5% of teachers and 2% of leaders changed school districts.
- Approximately 42% of teachers and leaders who changed school districts had five or fewer years of experience working as a teacher or leader, respectively.
- Between 2016-2017 and 2017-2018, 5% of teachers and 8% of leaders changed schools within a district.
- High-poverty schools had more teachers and leaders changing schools from 2016-2017 to 2017-2018 than low poverty schools.

**Teacher and Leader Retention**

- 90.8% of teachers and leaders remained in their respective roles from 2016-2017 to 2017-2018.
- High-poverty schools (78% retention rate) do not retain as many teachers and leaders as low-poverty schools (86% retention rate).
- The retention rate for teachers with five or fewer years of experience (90%) was one percentage point lower than the retention rate for all teachers (91%).
- The retention rate for leaders with five or fewer years of experience (80%) was five percentage points lower than the retention rate for all leaders (85%).

**Teacher and Leader Retirement**

- As of 2017-2018, 81% of Teachers Retirement System (TRS) members classified as teachers, leaders, and staff were active members.\(^5\)
- Ten percent of all active teacher/leader/staff TRS members were eligible for retirement or a reduced retirement benefit.
- Approximately 47% of all active teacher/leader/staff TRS members had at least ten years of service credit, but the majority of these members were not yet eligible for retirement.
- Fifty-three percent of all active teacher/leader/staff TRS members had fewer than ten years of service credit.

\(^5\) Active members have made at least one contribution to TRS in the past four years.